

The logo of the University of Hawai'i System is a circular emblem. It features a central torch with a flame, set against a background of a globe with latitude and longitude lines. The text "UNIVERSITY OF HAWAII" is written in a circular path at the top, and "MĀLAMALAMA" is written across the middle. The year "1907" is at the bottom. The Hawaiian name "KA HAKA KĀHUNA" is written along the bottom edge of the circle.

**University of Hawai'i System
Operating Budget Proposals
Fiscal Biennium 2015-2017**

**Board of Regents Meeting
September 2014**

UNIVERSITY OF HAWAI'I

Operating Budget Documents

- Fiscal Year (FY) 2014-15 Operating Expenditure Plans
- Fiscal Biennium (FB) 2015-17 Budget Proposals
 - Mānoa
 - Hilo
 - West O'ahu
 - Community Colleges
 - Systemwide Support

**UNIVERSITY OF HAWAII
FY 2015 OPERATING BUDGET SUMMARY: APPROPRIATED FUNDS**

CAMPUS	GENERAL FUND PROJECTED REVENUE/ EXPENDITURES 1/	TUIITION AND FEES SF									TFSF RESERVE TARGETS 5/	
		TFSF PROJECTED REVENUE 2/	TFSF PROJECTED EXPENDITURES					Projected TFSF Revenue - Projected TFSF Expenditures	TFSF Beginning Balance 4/	Projected TFSF Ending Balance	5% (Exec Policy)	16% (BOR Policy)
			Scholarships 3/	Salaries	Utilities	Other	TOTAL					
Manoa	206,186,868	207,806,421	34,435,713	86,036,879	44,116,457	47,501,877	212,090,925	(4,284,505)	12,808,092	8,523,588	20,913,890	66,924,447
Hilo	31,011,301	38,108,405	6,350,000	13,787,699	5,131,472	15,710,925	40,980,096	(2,871,691)	13,979,512	11,107,822	3,599,570	11,518,624
West Oahu	12,793,063	13,798,064	2,109,796	2,755,577	1,525,378	4,947,778	11,338,529	2,459,535	187,638	2,647,173	1,225,680	3,922,175
Community Colleges 6/	116,421,787	63,858,656	6,793,999	25,251,068	12,659,602	21,349,963	66,054,632	(2,195,976)	14,511,759	12,315,783	9,123,821	29,196,227
Systemwide Programs	39,088,535	768,000	-	2,130,481	-	352,819	2,483,300	(1,715,300)	3,218,703	1,503,403	2,078,592	6,651,494
TOTAL	405,501,554	324,339,546	49,689,508	129,961,704	63,432,909	89,863,362	332,947,482	(8,607,937)	44,705,705	36,097,768	36,941,552	118,212,966

- 1/ General Fund appropriation plus UHPA augmentation
- 2/ Projected revenue for Fall, Spring, Summer and CCECS. (Exception: for CCs projection is for Fall and Spring sessions.)
- 3/ Tuition-related only
- 4/ Carryforward balance from prior FY (Cash - Encumbrances - Deferred Revenue)
- 5/ 5% and 16% of projected General Fund and TFSF Expenditures
- 6/ Includes reserves maintained in Community College SF accounts (\$7.7 million)

Restricted Other Non-General Funds

CAMPUS	PROJECTED REVENUE	PROJECTED EXPENDITURES					Projected Revenue - Projected Expenditures	Beginning Balance 1/	Projected Ending Balance	RESERVE TARGETS 2/	
		Scholarships	Salaries	Utilities	Other	TOTAL				5% (Exec Policy)	16% (BOR Policy)
Manoa											
RTRF	29,287,630	-	14,500,000	3,300,000	14,190,000	31,990,000	(2,702,370)	18,252,410	15,550,040	1,599,500	5,118,400
Other Non-General Funds	151,494,354		52,490,837	10,855,684	69,606,795	132,953,316	18,541,038	78,787,276	97,328,314	6,647,666	21,272,531
Hilo											
RTRF	3,100,000	-	1,000,000	350,000	2,182,451	3,532,451	(432,451)	618,370	185,919	176,623	565,192
Other Non-General Funds	9,341,875		2,712,251	700,072	7,098,218	10,510,541	(1,168,666)	5,962,735	4,794,069	525,527	1,681,687
West Oahu											
RTRF	75,000	-	-	30,000	50,000	80,000	(5,000)	7,437	2,437	4,000	12,800
Other Non-General Funds	796,783	-	194,486	45,000	995,518	1,235,004	(438,221)	999,641	561,420	42,650	136,481
Community Colleges											
RTRF	2,746,448	-	1,235,902	-	1,514,855	2,750,757	(4,309)	1,222,743	1,218,434	137,538	440,121
Other Non-General Funds	21,432,811	18,725	10,981,402	-	12,117,062	23,117,189	(1,684,378)	14,021,307	12,336,929	1,155,859	3,698,750
Systemwide Programs											
RTRF	7,221,767	-	5,099,771	-	1,581,681	6,681,452	540,315	(2,247,421)	(1,707,106)	334,073	1,069,032
Other Non-General Funds	2,656,882	-	869,448	-	2,104,769	2,974,217	(317,335)	13,938,832	13,621,497	148,711	475,875
TOTAL	218,274,901	18,725	83,114,878	15,280,756	107,754,899	206,169,258	12,105,643	119,871,919	131,977,562	10,289,363	32,925,961

- 1/ Carryforward balance from prior FY (Cash - Encumbrances - Deferred Revenue)
- 2/ 5% and 16% of projected Expenditures

Source of Balances: Campus submittals received 09/15/14-09/17/14

Mānoa Operating Budget (UOH 100, 110, 881)
FY2015-2016 (07/01/15 to 06/30/16)

Discussion Draft

FY16 Revenues over Expenditures	GF	TFSF	RTRF	Other NGF	TOTAL
Revenue Projections	206,186,868	213,439,656	30,000,000	153,261,190	602,887,714
Expenditure Projections * 1/	226,586,868	169,566,059	31,000,000	153,085,510	580,238,437
Transfer Projections					
Debt Service		(2,852,229)	(1,990,000)	(17,889,009)	(22,731,238)
Scholarships		(35,148,770)		35,148,770	-
Other	20,400,000	(6,100,000)		1,338,233	15,638,233
Projected Rev - Projected Exp	-	(227,402)	(2,990,000)	18,773,674	15,556,272
Estimated Beginning Balance		8,523,588	15,550,040	97,328,314	121,401,942
Projected Ending Balance	-	8,296,186	12,560,040	116,101,988	136,958,214
5% Reserve Target (Executive Policy)	n/a	22,012,696	1,649,500	6,724,376	30,386,572
16% Reserve Target (BOR Policy)	n/a	70,440,628	5,278,400	21,518,003	97,237,031
FY16 Projected Expenditures	GF	TFSF	RTRF	Other NGF	TOTAL
Personnel					
Personnel	206,186,868	86,036,879	15,500,000	54,570,050	362,293,797
Other Expenditures					
Utilities		28,116,457	3,300,000	9,191,420	40,607,877
Scholarships			-	35,148,770	35,148,770
Other		55,412,724	12,200,000	54,175,270	121,787,994
Unbudgeted Expenditures					-
Subtotal Other	-	83,529,180	15,500,000	98,515,460	197,544,641
New Requests					
Utilities	16,000,000				16,000,000
Athletics	3,000,000				3,000,000
Compliance	1,400,000				1,400,000
Subtotal New Requests	20,400,000	-	-	-	20,400,000
TOTAL PROJECTED EXPENDITURES*	226,586,868	169,566,059	31,000,000	153,085,510	580,238,437
Fund Reserve Requirement		2,000,000			

1/ TFSF Expenditure Projections do not presently address recovery of reserves, except as noted. Campus is actively committed to reducing expenditures to increase TFSF reserves.

GF = General Funds

TFSF = Tuition & Fee Special Fund (Regular & Summer Sessions)

RTRF = Research & Training Revolving Fund

Other NGF = Other Special & Revolving Funds

Mānoa Operating Budget (UOH 100, 110, 881)
FY2016-2017 (07/01/16 to 06/30/17)

Discussion Draft

FY17 Revenues over Expenditures		GF	TFSF	RTRF	Other NGF	TOTAL
Revenue Projections		226,586,868	213,439,656	30,000,000	156,428,463	626,454,987
Expenditure Projections *		248,986,868	167,566,059	31,000,000	155,119,445	602,672,372
Transfer Projections						
Debt Service			(2,909,273)	(1,990,000)	(18,991,241)	(23,890,514)
Scholarships			(35,876,088)		35,148,770	(727,318)
Other		22,400,000	(6,100,000)		1,338,233	17,638,233
Projected Rev - Projected Exp		-	988,235	(2,990,000)	18,804,780	16,803,015
Estimated Beginning Balance			8,296,186	12,560,040	116,101,988	134,958,214
Projected Ending Balance		-	9,284,421	9,570,040	134,906,768	153,761,229
5% Reserve Target (Executive Policy)		n/a	23,071,914	1,649,500	6,881,184	31,602,599
16% Reserve Target (BOR Policy)		n/a	73,830,126	5,278,400	22,019,789	101,128,315
FY17 Projected Expenditures		GF	TFSF	RTRF	Other NGF	TOTAL
Personnel						
Personnel		226,586,868	86,036,879	15,500,000	54,976,241	383,099,988
Other Expenditures						
Utilities			26,116,457	3,300,000	9,546,085	38,962,542
Scholarships			-	-	35,148,770	35,148,770
Other			55,412,724	12,200,000	55,448,349	123,061,073
Subtotal Other		-	81,529,180	15,500,000	100,143,204	197,172,385
New Requests						
Utilities		18,000,000				18,000,000
Athletics		3,000,000				3,000,000
Compliance		1,400,000				1,400,000
Subtotal New Requests		22,400,000	-	-	-	22,400,000
TOTAL PROJECTED EXPENDITURES*		248,986,868	167,566,059	31,000,000	155,119,445	602,672,372
Fund Reserve Requirement			4,000,000			

1/ TFSF Expenditure Projections do not presently address recovery of reserves, except as noted. Campus is actively committed to reducing expenditures to increase TFSF reserves.

GF = General Funds

TFSF = Tuition & Fee Special Fund (Regular & Summer Sessions)

RTRF = Research & Training Revolving Fund

Other NGF = Other Special & Revolving Funds

University of Hawaii at Manoa
Operating Budget
Fiscal Biennium 2015 - 2017

	Strategic Initiative 1/	Campus	Campus Priority	Title & Description	Fiscal Year 2016		Fiscal Year 2017		Justification
					FY16 FTE	FY16 Amount	FY17 FTE	FY17 Amount	
General Fund Requests									
	HP	Mānoa		Athletics: Title IX Gender Equity	0.00	\$ 3,000,000	0.00	\$ 3,000,000	This request will ensure compliance with Title IX requirements that no person in the United States shall, on the basis of sex, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any education program or activity receiving federal financial assistance.
	HP	Mānoa		Compliance: Maintain federal standards	0.00	\$ 1,400,000	0.00	\$ 1,400,000	Funding necessary to maintain compliance with federal standards.
	21CF	Mānoa		Utilities: Increased costs	0.00	\$ 16,000,000	0.00	\$ 18,000,000	This request is for general fund support relating to the incremental cost of energy associated with rate increases.
Tuition Fund Reallocation									
	HGI	Mānoa		Student Success: High Demand Courses & Majors	0.00	\$1,000,000	0.00	\$1,000,000	Add flexible instructional resources to growth areas of high student demand.
	HGI	Mānoa		Student Success: Student Advising & Career Placement	0.00	\$500,000	0.00	\$500,000	Expand academic advisors to improve student retention, time to degree, and clarity of career options and pathways; as well as to help facilitate transfer with community colleges.
	HGI	Mānoa		Student Success: Library Support	0.00	\$500,000	0.00	\$500,000	Expand access to on-line journals and library hours.
	HGI	Mānoa		Student Success: Performance Based Adjustments	0.00	\$4,000,000	0.00	\$4,000,000	Metrics to be determined: first year retention rates, graduation rates, number of degrees; incorporate metrics by sector, including Professional Schools, Arts & Sciences; include raised minimum floor for graduate student assistant salaries.
	HGI	Mānoa		Student Success: Service Learning & Internships	0.00	\$250,000	0.00	\$250,000	Expand opportunities for experiential learning with community partners through paid internships and volunteer service learning. These programs will integrate classroom curriculum into applied situations, and provide experience for work and citizenship.
	HGI	Mānoa		Student Success: Distance Learning	0.00	\$250,000	0.00	\$250,000	Support online course development and degree completion options in high demand areas that may service remote locations across the State, Pacific Islands and beyond.
	HGI	Mānoa		Student Success: Undergraduate Research	0.00	\$750,000	0.00	\$750,000	Involve undergraduate students in research projects with tailored faculty mentorship to promote independent and innovative discovery and scholarship.
	HGI	Mānoa		Student Success: Financial Aid	0.00	\$1,200,000	0.00	\$1,200,000	Expand financial aid services to provide student-centered financial aid services with a goal to support recruitment, retention, and financial literacy.
	HGI	Mānoa		Student Success: Admissions & Recruitment	0.00	\$350,000	0.00	\$350,000	Enhance student communications and recruitment on degree pathways, particularly for international students, transfer students and underrepresented minorities.
	HGI	Mānoa		Student Success: Peer-Mentor Retention & Learning Communities	0.00	\$500,000	0.00	\$500,000	Hire at-risk students to provide assistance and special services to peers, and provide financial assistance to student mentors.
	HGI	Mānoa		Native Hawaiian Initiative: Faculty & Staff	0.00	\$250,000	0.00	\$250,000	Expand instructional, research, and public service strength through strategic hiring of Native Hawaiians.
	HGI	Mānoa		Native Hawaiian Initiative: Undergraduate Recruitment & Retention	0.00	\$250,000	0.00	\$250,000	Provide support for Hawaiian student mentor and cohort programs to enhance success and degree completion, particularly for first-generation College students.
	21CF	Mānoa		Facilities Management	0.00	\$1,200,000	0.00	\$1,200,000	
	21CF	Mānoa		Conservation & Efficiency Improvements	0.00	\$2,000,000	0.00	\$2,000,000	Building re-commissioning, campus smart-grid, HVAC modernization and solar PV.
	Other	Mānoa		Systemwide Infrastructure	0.00	\$1,000,000	0.00	\$1,000,000	
	Other	Mānoa		Operating Reserve Requirement	0.00	\$2,000,000	0.00	\$4,000,000	Funding needed to meet minimum reserve requirement.

Key:
1/ - Strategic Initiatives = (HGI) Hawaii Graduation Initiative; (HI2) Hawaii Innovation Initiative; (21CF) 21st Century Facilities; (HP) High Performance System

Hilo Operating Budget (UOH 210 & 220)
 FY2015-2016 (07/01/15 to 06/30/16)

Discussion Draft

FY16 Revenues over Expenditures		GF	TFSF	RTRF	Other NGF	TOTAL
Revenue Projections		34,160,430	39,037,693	2,946,644	9,921,442	86,066,209
Expenditure Projections *		34,160,430	32,606,064	2,946,644	15,141,686	84,854,824
Transfer Projections						
	Debt Service				1,856,878	1,856,878
	Other		6,996,867		(6,192,193)	804,674
	Projected Rev - Projected Exp	-	(565,238)	-	(884,929)	(1,450,167)
	Estimated Beginning Balance		11,107,822	185,919	4,794,069	16,087,810
	Projected Ending Balance	-	10,542,583	185,919	3,909,140	14,637,643
5% Reserve Target (Executive Policy)		n/a	3,688,168	147,332	540,319	4,375,819
16% Reserve Target (BOR Policy)		n/a	11,802,138	471,463	1,729,019	14,002,620
FY16 Projected Expenditures		GF	TFSF	RTRF	Other NGF	TOTAL
Personnel						
	Personnel	31,367,505	15,329,913	1,040,000	2,755,006	50,492,424
Other Expenditures						
	Utilities	1,300,000	4,088,046	350,000	735,075	6,473,121
	Athletics Title IX/Conference Requirements	600,000				600,000
	Deferred Maintenance		1,300,000			1,300,000
	Tuition Scholarship				5,258,385	5,258,385
	Other	892,925	11,888,105	1,556,644	6,393,220	20,730,894
	Subtotal Other	2,792,925	17,276,151	1,906,644	12,386,680	34,362,400
	TOTAL PROJECTED EXPENDITURES*	34,160,430	32,606,064	2,946,644	15,141,686	84,854,824

GF = General Funds

TFSF = Tuition & Fee Special Fund (Regular & Summer Sessions)

RTRF = Research & Training Revolving Fund

Other NGF = Other Special & Revolving Funds

Notes:

General fund revenue includes restoration of FY 2015 restriction, initiatives for energy cost, security and athletics gender equity requirements. Special appropriation Act 167, SLH 2014 has been removed

TFSF revenue assumes a 2% rate increase for undergraduate and graduate students. The rates for the Daniel K. Inouye College of Pharmacy are reflective of the current approved rate

TFSF "Other" transfer projection includes \$5,258,385 for tuition scholarships. Expenditure is recorded in "Other NGF" (Student Scholarship and Assistance Special Fund)

Assumes flexible tuition scholarship requirements are approved

TFSF expenditures include \$1,300,000 for deferred maintenance assuming a rate increase of 2% (and flexible tuition scholarship requirements are approved)

TFSF expenditures include \$1,300,000 for strategic initiatives which will be funded if general funds are appropriated for the increase in energy cost

Hilo Operating Budget (UOH 210 & 220)
 FY2016-2017 (07/01/16 to 06/30/17)

Discussion Draft

FY17 Revenues over Expenditures	GF	TF SF	RTRF	Other NGF	TOTAL
Revenue Projections	34,360,430	39,995,719	2,980,510	10,485,111	87,821,770
Expenditure Projections*	34,360,430	34,011,734	2,980,510	16,374,422	87,727,096
Transfer Projections					
Debt Service				1,858,327	1,858,327
Other		7,332,321		(6,527,647)	804,674
Projected Rev - Projected Exp	-	(1,348,336)	-	(1,219,991)	(2,568,327)
Estimated Beginning Balance		10,542,583	185,919	3,909,140	14,637,643
Projected Ending Balance	-	9,194,247	185,919	2,689,149	12,069,316
5% Reserve Target (Executive Policy)	n/a	3,785,224	149,026	585,255	4,519,505
16% Reserve Target (BOR Policy)		12,112,718	476,882	1,872,816	14,462,416
FY17 Projected Expenditures	GF	TF SF	RTRF	Other NGF	TOTAL
Personnel					
Personnel	31,367,505	16,161,734	1,081,600	2,833,307	51,444,146
Other Expenditures					
Utilities	1,500,000	4,157,448	350,000	771,829	6,779,277
Athletics Title IX/Conference Requirements	600,000				600,000
Deferred Maintenance		1,500,000			1,500,000
Tuition Scholarship				5,593,839	5,593,839
Other	892,925	12,192,552	1,548,910	7,175,447	21,809,834
Subtotal Other	2,992,925	17,850,000	1,898,910	13,541,115	36,282,950
TOTAL PROJECTED EXPENDITURES*	34,360,430	34,011,734	2,980,510	16,374,422	87,727,096

GF = General Funds

TF SF = Tuition & Fee Special Fund (Regular & Summer Sessions)

RTRF = Research & Training Revolving Fund

Other NGF = Other Special & Revolving Funds

Notes:

General fund revenue include restoration of FY 2015 restriction, initiatives for energy cost, security, and Athletics Title IX & Conference Requirements. Special appropriation Act 167, SLH 2014 has been removed

TF SF revenue assumes a 2% rate increase for undergraduate and graduate students. The rates for the Daniel K. Inouye College of Pharmacy are reflective of the current approved rate schedule

TF SF "Other" transfer projection includes \$5,593,839 for tuition scholarships. Expenditure is recorded in "Other NGF" (Student Scholarship and Assistance Special Fund)

Assumes flexible tuition scholarship requirements are approved

TF SF expenditures include \$1,500,000 for deferred maintenance assuming a rate increase of 2% (and flexible tuition scholarship requirements are approved)

TF SF expenditures include \$1,500,000 for strategic initiatives which will be funded if general funds are appropriated for the increase in energy cost

University of Hawaii at Hilo
Operating Budget
Fiscal Biennium 2015 - 2017

	Strategic Initiative 1/	Campus	Campus Priority	Title & Description	Fiscal Year 2016		Fiscal Year 2017		Justification
					FY16 FTE	FY16 Amount	FY17 FTE	FY17 Amount	
General Fund Requests									
	21CF	Hilo	1	Utilities: Increased costs	0.00	\$1,300,000	0.00	\$1,500,000	This request is for general fund support relating to the incremental cost of energy associated with rate increases.
	21CF	Hilo	2	Title IX/VAWA Compliance: Security	37.00	\$450,000	37.00	\$420,000	This request will support UH Hilo's commitment to provide a safe and healthy environment for its students, employees and guests. Ensures compliance with the Clery Act and VAWA. This represents a conversion to UH security force; additional operating support.
	HP	Hilo	3	Athletics: Title IX Gender Equity	0.00	\$600,000	0.00	\$600,000	This request will ensure compliance with Title IX requirements that no person in the United States shall, on the basis of sex, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any education program or activity receiving federal financial assistance.
Tuition Fund Reallocation									
	HGI	Hilo	4	Student Success: Building transitions and foundations	0.00	\$683,000	0.00	\$683,000	This request will enhance student success by first focusing on the success of new and transfer students through the development of purposeful, meaningful and integrated academic and co-curricular programs and activities that support student learning and engagement for new and transfer students; and then by focusing on mastery of foundational courses in English and math that are critical for persistence and college completion.
	HP	Hilo	5	Hawai'i Papa O Ke Ao: Creating a model indigenous serving Un	0.00	\$109,500	0.00	\$306,600	This request will advance UH Hilo as an indigenous serving institution by building capacity in the application and integration of Hawaiian language, culture and knowledge, particularly in STEM disciplines.
	21CF	Hilo	6	Sustainability: Growing energy and facilities management	0.00	\$208,200	0.00	\$211,100	This request provides for institutional capacity to better and more efficiently manage University resources in the area of energy and facilities. This request will improve UH Hilo's sustainability and resource conservation of the built environment, improve energy efficiency of the campus, improve sustainability of campus grounds, reduce energy usage per square foot across the campus, build on the energy metering and monitoring of campus buildings, and re-invest savings and costs avoided from energy conservation and efficiency projects into sustainable projects.
	HP	Hilo	7	High Performance: Enhancing management process efficiency	0.00	\$299,300	0.00	\$299,300	This request will build management process efficiency through technology and capacity enhancement.

Key:
1/ - Strategic Initiatives = (HGI) Hawaii Graduation Initiative; (HI2) Hawaii Innovation Initiative; (21CF) 21st Century Facilities; (HP) High Performance System

West O'ahu Operating Budget (UOH 700)
FY2015-2016 (07/01/15 to 06/30/16)

Discussion Draft

FY16 Revenues over Expenditures	GF	TFSF	RTRF	Other NGF	TOTAL
Revenue Projections *	12,793,063	14,901,909	85,000	877,397	28,657,369
Additional Revenue Projections **	1,725,000	298,038		-	2,023,038
Expenditure Projections (no additional requests)	(12,793,063)	(7,182,819)	(85,000)	(3,782,468)	(23,843,350)
Expenditure Projections (new requests)	(1,725,000)	(367,000)		-	(2,092,000)
Transfer Projections					
Debt Service		(4,227,982)		-	(4,227,982)
EB-5 Interest Payment		(255,000)		-	(255,000)
Other		(2,823,708)		2,621,632	(202,076)
R&M Reserve Fund		(250,000)		-	(250,000)
Projected Rev - Projected Exp	-	93,438	-	(283,439)	(190,001)
Estimated Beginning Balance		2,647,173	2,437	561,420	3,211,030
Projected Ending Balance		2,740,611	2,437	277,981	3,021,029
5% Reserve Target (Executive Policy)	-	1,468,729	4,250	58,042	1,531,021
16% Reserve Target (BOR Policy)		4,699,931	13,600	185,734	4,899,265
FY16 Projected Expenditures	GF	TFSF	RTRF	Other NGF	TOTAL
Personnel					
Personnel	12,791,617	3,378,023		201,707	16,371,347
Other Expenditures					
Utilities	1,446	1,601,647	30,000	54,000	1,687,093
Other		2,203,149	55,000	905,129	3,163,277
Scholarship				2,621,632	2,621,632
Subtotal Other	1,446	3,804,796	85,000	3,580,761	7,472,002
Total Expenditures	12,793,063	7,182,819	85,000	3,782,468	23,843,349
Subtotal New Requests	1,725,000	367,000	-	-	2,092,000
TOTAL PROJECTED EXPENDITURES	14,518,063	7,549,819	85,000	3,782,468	25,935,349
Repair & Maintenance Reserve		250,000			

GF = General Funds

TFSF = Tuition & Fee Special Fund (Regular & Summer Sessions)

Other Special = Land Sales/Leases, Library Fund, etc.

Restricted R = Student Fees, Transcripts & Diplomas, CLEAR

Other R = Facilities Use Revolving Fund, etc.

RTRF = Research & Training Revolving Fund

- * Revenue Projections:
GF - Assumes restriction imposed for the entire fiscal year; add CB adjustments
TFSF - 8% enrollment growth
- ** Additional Revenue Projections:
GF - Amount of GF request
TFSF - 2% tuition fee increase

West O'ahu Operating Budget (UOH 700)
FY2016-2017 (07/01/16 to 06/30/17)

Discussion Draft

FY17 Revenues over Expenditures	GF	TFSF	RTRF	Other NGF	TOTAL
Revenue Projections *	14,518,063	16,094,062	95,000	982,685	31,689,810
Additional Revenue Projections **	1,795,000	321,881		-	2,116,881
Expenditure Projections (no additional requests)	(14,518,063)	(7,975,184)	(95,000)	(4,141,754)	(26,730,001)
Expenditure Projections (new requests)	(1,795,000)	(678,000)			(2,473,000)
Transfer Projections					
Debt Service		(4,228,854)		-	(4,228,854)
EB-5 Interest Payment		(255,000)		-	(255,000)
Other		(3,162,553)		2,980,382	(182,171)
R&M Reserve Fund		(250,000)		-	(250,000)
Projected Rev - Projected Exp	-	(133,648)	-	(178,688)	(312,335)
Estimated Beginning Balance		2,740,611	2,437	277,981	3,021,029
Projected Ending Balance	-	2,606,963	2,437	99,293	2,708,694
5% Reserve Target (Executive Policy)		1,630,633	4,750	58,069	1,693,451
16% Reserve Target (BOR Policy)		5,218,025	15,200	185,820	5,419,044
FY17 Projected Expenditures	GF	TFSF	RTRF	Other NGF	TOTAL
Personnel					
Personnel	14,516,617	4,024,212		210,372	18,751,201
Other Expenditures					
Utilities	1,446	1,681,729	25,000	64,800	1,772,975
Other		2,269,243	70,000	861,200	3,200,443
Scholarship		-		2,980,382	2,980,382
Repair & Maintenance Reserve				25,000	25,000
Subtotal Other	1,446	3,950,972	95,000	3,931,382	7,978,800
Total Expenditures	14,518,063	7,975,184	95,000	4,141,754	26,730,001
Subtotal New Requests	1,795,000	678,000	-	-	2,473,000
TOTAL PROJECTED EXPEND & NEW REQUESTS	16,313,063	8,653,184	95,000	4,141,754	29,203,001
Repair & Maintenance Reserve		250,000			

GF = General Funds
TFSF = Tuition & Fee Special Fund (Regular & Summer Sessions)
Other Special = Land Sales/Leases, Library Fund, etc.
Restricted R = Student Fees, Transcripts & Diplomas, CLEAR
Other R = Facilities Use Revolving Fund, etc.
RTRF = Research & Training Revolving Fund

- * Revenue Projections:
GF - Assumes GF request funded for FY16; restricted FY16 GF allotment used as base
TFSF - 8% enrollment growth
- ** Additional Revenue Projections:
GF - Amount of GF request
TFSF - 2% tuition fee increase

University of Hawaii at West Oahu
Operating Budget
Fiscal Biennium 2015 - 2017

	Strategic Initiative 1/	Campus	Campus Priority	Title & Description	Fiscal Year 2016		Fiscal Year 2017		Justification
					FY16 FTE	FY16 Amount	FY17 FTE	FY17 Amount	
General Fund Requests									
	HGI	West O'ahu		Meet enrollment growth in existing programs	9.00	\$720,000	8.00	\$640,000	Academic & Institutional support
	HGI	West O'ahu		Add faculty for Health/STEM/CM initiatives	3.00	\$240,000	10.00	\$800,000	Academic & Institutional support
	HGI	West O'ahu		Practicum Coord - Health/Pub Ad (FY16) & STEM/Creative Media (FY17)	2.00	\$120,000	2.00	\$120,000	Academic & Institutional support
	HGI	West O'ahu		Student Life - Intramurals	1.00	\$30,000	1.00	\$50,000	Direct services and support for students.
	HGI	West O'ahu		Comprehensive Work/Study Program	1.00	\$50,000	0.00	\$0	Direct services and support for students.
	HGI	West O'ahu		Develop STEM Center and Health Center	4.00	\$320,000	0.00	\$0	
	HGI	West O'ahu		Expand Noeau Learning Center	1.00	\$50,000	0.00	\$0	Direct services and support for students.
	HGI	West O'ahu		Continuing Education Division	1.00	\$50,000	1.00	\$40,000	Public service project
	HP	West O'ahu		Improve IT infrastructure, programs, hardware, software, distance education	1.00	\$65,000	1.00	\$65,000	
	21CF	West O'ahu		Security (Clery)	1.00	\$45,000	1.00	\$45,000	To support UH West Oahu's commitment to provide a safe and healthy environment for its students, employees and guests. Ensures compliance with the Clery Act and VAWA.
	21CF	West O'ahu		Building & Grounds Custodian	1.00	\$35,000	0.00	\$0	
	21CF	West O'ahu		Operating & Maintenance for New CIP: Admin/Allied Health Building	0.00	\$0	1.00	\$35,000	
Tuition Fund Requests									
	HGI	West O'ahu		Meet enrollment growth in existing programs	0.00	\$36,000	0.00	\$28,000	Academic & Institutional support
	HGI	West O'ahu		Add faculty for Health/STEM/CM initiatives	0.00	\$12,000	0.00	\$35,000	Academic & Institutional support
	HGI	West O'ahu		Practicum Coord - Health/Pub Ad (FY16) & STEM/Creative Media (FY17)	0.00	\$6,000	0.00	\$6,000	Academic & Institutional support
	HGI	West O'ahu		Student Life - Intramurals	0.00	\$33,000	0.00	\$3,000	Direct services and support for students.
	HGI	West O'ahu		Comprehensive Work/Study Program	0.00	\$63,000	0.00	\$0	Direct services and support for students.
	HGI	West O'ahu		Develop STEM Center and Health Center	0.00	\$16,000	0.00	\$0	
	HGI	West O'ahu		Expand Noeau Learning Center	0.00	\$58,000	0.00	\$0	Direct services and support for students.
	HGI	West O'ahu		Continuing Education Division	0.00	\$38,000	0.00	\$2,000	Public service project
	HP	West O'ahu		Improve IT infrastructure, programs, hardware, software, distance education	0.00	\$103,000	0.00	\$53,000	
	21CF	West O'ahu		Security (Clery)	0.00	\$1,000	0.00	\$1,000	To support UH West Oahu's commitment to provide a safe and healthy environment for its students, employees and guests. Ensures compliance with the Clery Act and VAWA.
	21CF	West O'ahu		Building & Grounds Custodian	0.00	\$1,000	0.00	\$0	
	21CF	West O'ahu		Operating & Maintenance for New CIP: Admin/Allied Health Building	0.00	\$0	0.00	\$550,000	

Key:

1/ - Strategic Initiatives = (HGI) Hawaii Graduation Initiative; (HI2) Hawaii Innovation Initiative; (21CF) 21st Century Facilities; (HP) High Performance System

**Community Colleges Operating Budget (UOH 800)
FY2015-2016 (07/01/15 to 06/30/16)**

Discussion Draft

FY16 Revenues over Expenditures	GF	TFSF	RTRF	Other NGF	TOTAL
Revenue Projections	125,734,474	65,135,829	2,746,448	21,432,811	215,049,562
Expenditure Projections*	125,734,474	59,978,046	2,746,448	21,147,083	209,606,051
Transfer Projections					
Debt Service		(3,340,059)		(593,092)	(3,933,151)
Other		(2,677,808)		89,103	(2,588,705)
Projected Rev - Projected Exp	-	(860,084)	-	(218,261)	(1,078,345)
Estimated Beginning Balance		12,315,783	1,218,434	12,336,929	25,871,146
Projected Ending Balance 1/	-	11,455,699	1,218,434	12,118,668	24,792,801
5% Reserve Target (Executive Policy)	na	9,586,519	137,322	1,082,554	10,806,395
16% Reserve Target (BOR Policy)		30,676,862	439,432	3,464,172	34,580,465
FY16 Projected Expenditures	GF	TFSF	RTRF	Other NGF	TOTAL
Personnel					
Personnel	118,793,278	24,849,884	1,235,902	10,981,402	155,860,466
Other Expenditures					
Utilities	6,759,828	7,170,828	-	-	13,930,656
Other	181,368	20,928,908	1,510,546	10,146,956	32,767,778
Scholarship		7,028,426		18,725	7,047,151
Subtotal Other	6,941,196	35,128,162	1,510,546	10,165,681	53,745,585
TOTAL PROJECTED EXPENDITURES*	125,734,474	59,978,046	2,746,448	21,147,083	209,606,051

1/ Includes reserves maintained in Community College SF accounts (\$7.7m)

GF = General Funds

TFSF = Tuition & Fee Special Fund (Regular session)

RTRF = Research & Training Revolving Fund

Other NGF = Other Special & Revolving Funds

Community Colleges Operating Budget (UOH 800)
FY2016-2017 (07/01/16 to 06/30/17)

Discussion Draft

FY17 Revenues over Expenditures		GF	TFSF	RTRF	Other NGF	TOTAL
Revenue Projections		126,851,256	66,438,546	2,746,448	21,432,811	217,469,061
Expenditure Projections*		126,851,256	60,436,335	2,746,448	21,147,083	211,181,122
Transfer Projections						
	Debt Service		(4,203,411)		(593,092)	(4,796,503)
	Other		(2,677,808)		89,103	(2,588,705)
	Projected Rev - Projected Exp	-	(879,008)	-	(218,261)	(1,097,269)
	Estimated Beginning Balance		11,455,699	1,218,434	12,118,668	24,792,801
	Projected Ending Balance 1/	-	10,576,691	1,218,434	11,900,407	23,695,532
5% Reserve Target (Executive Policy)		na	9,708,441	137,322	1,082,554	10,928,317
16% Reserve Target (BOR Policy)			31,067,010	439,432	3,464,172	34,970,613
FY17 Projected Expenditures		GF	TFSF	RTRF	Other NGF	TOTAL
Personnel						
	Personnel	118,793,279	24,802,093	1,235,902	10,981,402	155,812,676
Other Expenditures						
	Utilities	7,876,609	7,170,828	-	-	15,047,437
	Other	181,368	21,317,743	1,510,546	10,146,956	33,156,613
	Scholarship		7,145,671		18,725	7,164,396
	Subtotal Other	8,057,977	35,634,242	1,510,546	10,165,681	55,368,446
	TOTAL PROJECTED EXPENDITURES*	126,851,256	60,436,335	2,746,448	21,147,083	211,181,122

1/ Includes reserves maintained in Community College SF accounts (\$7.7m)

GF = General Funds

TFSF = Tuition & Fee Special Fund (Regular session)

RTRF = Research & Training Revolving Fund

Other NGF = Other Special & Revolving Funds

University of Hawaii Community Colleges
Operating Budget
Fiscal Biennium 2015 - 2017

	Strategic Initiative 1/	Campus	Campus Priority	Title & Description	Fiscal Year 2016		Fiscal Year 2017		Justification
					FY16 FTE	FY16 Amount	FY17 FTE	FY17 Amount	
General Fund Requests									
	21CF	Comm Colleges	1	Utilities: Increased costs	0.00	\$6,380,454	0.00	\$7,497,236	The University of Hawai'i Community Colleges (UHCC) requests additional funding to meet projected shortfalls in its electricity budget. The electricity shortfall calculation was based on anticipated consumption levels and projections for price increases (cost per kilowatt hour - \$/kWh).
Tuition Fund Reallocation									
	HGI	Comm Colleges		Increase Instructional Capacity	0.00	\$952,423	0.00	\$1,060,830	
	HGI	Comm Colleges		Improve Student Success (Retention/Graduation)	0.00	\$1,424,384	0.00	\$1,513,615	
	HGI	Comm Colleges		Enhance Student Experience/Quality of Education	0.00	\$3,014,400	0.00	\$3,468,295	
	21CF	Comm Colleges		Modernize/Maintain Facilities	0.00	\$989,247	0.00	\$1,454,496	

Key:
1/ - Strategic Initiatives = (HGI) Hawaii Graduation Initiative; (HI2) Hawaii Innovation Initiative; (21CF) 21st Century Facilities; (HP) High Performance System

**Systemwide Programs Operating Budget (UOH 900)
FY2015-2016 (07/01/15 to 06/30/16)**

Discussion Draft

FY16 Revenues over Expenditures	GF	TFSF	RTRF	Other NGF	TOTAL
Revenue Projections	44,542,547	768,000	7,069,993	2,656,882	55,037,422
CB augmentation	1,554,920				1,554,920
Restriction					
Expenditure Projections*	44,326,667	8,239,659	9,404,031	7,837,528	69,807,885
Transfer Projections					
Debt Service		(1,550,724)			(1,550,724)
Other	(1,770,800)	9,002,333	1,653,363	5,170,304	14,055,200
Projected Rev - Projected Exp	-	(20,050)	(680,675)	(10,342)	(711,067)
Estimated Beginning Balance		1,503,403	(1,707,106)	13,621,497	13,417,794
Projected Ending Balance		1,483,353	(2,387,781)	13,611,155	12,706,727
5% Reserve Target (Executive Policy)	n/a	2,255,736	387,533	133,361	2,776,630
16% Reserve Target (BOR Policy)	n/a	7,218,355	1,240,107	426,756	8,885,217
FY16 Projected Expenditures	GF	TFSF	RTRF	Other NGF	TOTAL
Personnel					
Personnel	34,361,433	1,721,162	5,318,366	917,918	42,318,879
Other Expenditures					
Other	9,965,234	6,518,497	4,085,665	6,919,610	27,489,006
Subtotal Other	9,965,234	6,518,497	4,085,665	6,919,610	27,489,006
TOTAL PROJECTED EXPENDITURES*	44,326,667	8,239,659	9,404,031	7,837,528	69,807,885

GF = General Funds
TFSF = Tuition & Fee Special Fund (Regular & Summer Sessions)
RTRF = Research & Training Revolving Fund
Other NGF = Other Special & Revolving Funds

**Systemwide Programs Operating Budget (UOH 900)
FY2016-2017 (07/01/16 to 06/30/17)**

Discussion Draft

FY17 Revenues over Expenditures		GF	TFSF	RTRF	Other NGF	TOTAL
Revenue Projections		44,542,547	768,000	6,895,881	2,780,676	54,987,104
	CB augmentation	1,554,920				1,554,920
	Restriction					
Expenditure Projections *		44,326,667	8,242,659	9,404,031	7,779,421	69,752,778
Transfer Projections						
	Debt Service		(1,550,724)			(1,550,724)
	Other	(1,770,800)	9,002,333	1,653,363	5,175,184	14,060,080
	Projected Rev - Projected Exp	-	(23,050)	(854,787)	176,439	(701,398)
	Estimated Beginning Balance		1,483,353	(2,387,781)	13,611,155	12,706,727
	Projected Ending Balance		1,460,303	(3,242,568)	13,787,594	12,005,329
5% Reserve Target (Executive Policy)		n/a	2,255,886	387,533	130,212	2,773,631
16% Reserve Target (BOR Policy)		n/a	7,218,835	1,240,107	416,678	8,875,620
FY17 Projected Expenditures		GF	TFSF	RTRF	Other NGF	TOTAL
Personnel						
	Personnel	34,361,433	1,724,162	5,318,366	924,774	42,328,735
Other Expenditures						
	Other	9,965,234	6,518,497	4,085,665	6,854,647	27,424,043
	Subtotal Other	9,965,234	6,518,497	4,085,665	6,854,647	27,424,043
	TOTAL PROJECTED EXPENDITURES*	44,326,667	8,242,659	9,404,031	7,779,421	69,752,778

GF = General Funds

TFSF = Tuition & Fee Special Fund (Regular & Summer Sessions)

RTRF = Research & Training Revolving Fund

Other NGF = Other Special & Revolving Funds

University of Hawaii Systemwide Programs
Operating Budget
Fiscal Biennium 2015 - 2017

	Strategic Initiative 1/	Campus	Campus Priority	Title & Description	Fiscal Year 2016		Fiscal Year 2017		Justification
					FY16 FTE	FY16 Amount	FY17 FTE	FY17 Amount	
General Fund Requests									
	HI2	Systemwide Programs		Hawaii Research and Innovation Initiative (HI2)	20.00	\$3,500,000	20.00	\$3,500,000	development in Hawai'i and the nation, a new cadre of scientists and support staff with cyberinfrastructure skills must be developed to increase research capacity in data intensive science. These faculty will form the core of a new UH Center for Data Intensive Science (CDIS) that will span the entire UH system.
	HP	Systemwide Programs		Compliance with unfunded Federal Mandate for Title IX & VAWA	10.00	\$1,139,182	10.00	\$1,139,182	Assuring gender equity and compliance with Title IX and VAWA.
	HGI	Systemwide Programs		Position counts for Systemwide Centralized Initiatives: STAR Expansion Project	2.00	\$0	2.00	\$0	Support for enhanced functions of STAR (UH degree audit system), which will assist students in reducing time to degree.
	HGI	Systemwide Programs		Position counts for Systemwide Centralized Initiatives: Distance Learning Project	2.00	\$0	2.00	\$0	Support for Distance Learning Project, including personnel, student help and faculty release time.
	HP	Systemwide Programs		Position counts for Systemwide Centralized Initiatives: Enterprise Reporting/Business Intelligence	3.00	\$0	3.00	\$0	warehouse with a standard set of reporting tools that can be used across the system by all campuses and system offices.
	HP	Systemwide Programs		Position counts for Systemwide Centralized Initiatives: Systemwide Investigation Coordination	2.00	\$0	2.00	\$0	To support key positions essential to systemwide investigation coordination, including a Director of System Investigations and a Sr. Investigator.
	Other	Systemwide Programs		UHPA Salary Distribution	0.00	(\$19,500,000)	0.00	(\$19,500,000)	
	Other	Systemwide Programs		Transfer positions and funds to various campuses	(8.00)	(\$535,276)	(8.00)	(\$535,276)	
	Other	Systemwide Programs		Transfer positions from other campuses	2.00	\$0	2.00	\$0	
Tuition Fund Reallocation									
	HGI	Systemwide Programs	1	Funding for Systemwide Centralized Initiatives: STAR Expansion Project	0.00	\$150,000	0.00	\$150,000	Support for enhanced functions of STAR (UH degree audit system), which will assist students in reducing time to degree.
	HGI	Systemwide Programs	2	Funding for Systemwide Centralized Initiatives: Distance Learning Project	0.00	\$500,000	0.00	\$500,000	Support for Distance Learning Project, including personnel, student help and faculty release time.
	HP	Systemwide Programs	3	Funding for Systemwide Centralized Initiatives: Enterprise Reporting/Business Intelligence	0.00	\$1,089,500	0.00	\$548,212	warehouse with a standard set of reporting tools that can be used across the system by all campuses and system offices.
	HP	Systemwide Programs	4	Funding for Systemwide Centralized Initiatives: Systemwide Investigation Coordination	0.00	\$220,000	0.00	\$220,000	To support key positions essential to systemwide investigation coordination, including a Director of System Investigations and a Sr. Investigator.
	HGI	Systemwide Programs		Funding and positions to support the Puko'a Council & Na Pua No'eau	6.00	\$600,000	6.00	\$600,000	Funding and positions to support the Puko'a Council. Funding only (no position counts) to support the efforts of Na Pua No'eau.
	Other	Systemwide Programs		Reduce Special Funds Ceiling	0.00	(\$38,000,000)	0.00	(\$38,000,000)	

Key:

1/ - Strategic Initiatives = (HGI) Hawaii Graduation Initiative; (HI2) Hawaii Innovation Initiative; (21CF) 21st Century Facilities; (HP) High Performance System