UNIVERSITY OF HAWAI‘I SYSTEM
ANNUAL REPORT

REPORT TO THE 2017 LEGISLATURE

Annual Report on Goals, Objectives/Policies, Action Plan and Performance Measures
Act 100, SLH 1999

And

Biennium Report on Benchmarks and Performance Indicators
HRS 304A-2001

December 2016
SYSTEM VISION, GOALS, AND ACTION PLAN

As the sole provider of public higher education in Hawai‘i, the University of Hawai‘i is committed to improving the social, economic and environmental well-being of current and future generations. Four strategic directions, referred to as the UH Strategic Directions, 2015–2021, were established to guide the University’s priorities for the next three biennia. They were approved by the Board of Regents in January 2015 and are summarized below. They build upon the previous work of the Strategic Outcomes and Performances Measures, 2008–2015.

Hawai‘i Graduation Initiative (HGI). HGI focuses on increasing the educational capital of the state by increasing the participation and completion of students, particularly Native Hawaiians, low-income students and those from underserved regions and populations and preparing them for success in the workforce and their communities. As the state’s sole public higher education system, the University is committed to helping meet the state’s 55 by ’25 Campaign goal of having 55 percent of working age adults with a two- or four-year degree by 2025.

Hawai‘i Innovation Initiative (HII). The goal of HII is to create more high-quality jobs and diversify Hawai‘i’s economy by leading the development of a $1 billion innovation,
research, education and training enterprise that addresses the challenges and opportunities faced by Hawai‘i and the world.

**21st Century Facilities (21CF).** 21CF seeks to eliminate the university’s deferred maintenance backlog and modernize facilities and campus environments to be safe, sustainable and supportive of modern practices in teaching, learning and research.

**High Performance Mission-Driven System (HPMS).** Through cost-effective, transparent and accountable practices, the University’s goals are to provide affordable access to a diverse student population and to offer a superb higher education experience. Key imperatives include being a foremost indigenous-serving university and advancing sustainability. Both imperatives are part of the institutional mission of the university.

The UH Strategic Directions report is available at: [http://blog.hawaii.edu/strategicdirections/files/2015/01/StrategicDirectionsFINAL-013015.pdf](http://blog.hawaii.edu/strategicdirections/files/2015/01/StrategicDirectionsFINAL-013015.pdf)

**MONITORING AND REPORTING**

**Policy.** Board of Regents’ policy requires regular and systematic assessment of programs, services, campuses, and the University system as a whole.

In accordance with Hawai‘i Revised Statutes 304A-2001, institutional effectiveness measures (or benchmarks/performance indicators) tied to Master (Strategic) Plan goals have been adopted (Board of Regents’ action October 1996) and implemented.

**System and Campus Assessments.**

- **UH System Strategic Directions Measures.** The following metrics associated with the four Strategic Directions are updated annually and can be found at the website below.
  - Degrees and Certificates Earned
  - Graduation and Success Rates
  - Enrollment Gap – Native Hawaiian Students
  - Enrollment Gap – Pell Recipient Students
  - Inventions/Patents/Licenses
  - Total Extramural Funds
  - Number of STEM Degrees
  - Deferred Maintenance
  - Cost of Utilities: kWh Purchased

The report is at: [http://www.hawaii.edu/vpaa/sdm/sdm_degreesEarned.html](http://www.hawaii.edu/vpaa/sdm/sdm_degreesEarned.html)