UNIVERSITY OF HAWAII SYSTEM STRATEGIC PLAN:
Entering the University’s Second Century, 2002–2010

President’s message:
• A model local, regional, and global University

The Vision
• …multiple portals open pathways of knowledge that will provide educational leadership in support of Native Hawaiians, their indigenous culture, and Hawaii’s unique sense of pluralism.

Commitments and Core Values
• Diversity, fairness, and equity: Society is best served by ensuring that all populations are represented equitably throughout the University of Hawaii system. Diverse perspectives contribute to the University’s commitment to root out prejudice and injustice.
• Hawaiian and Asian-Pacific advantage: In all it does, the University is committed to achieving a global advantage by leveraging Hawaii’s position in the middle of the Pacific Ocean and its unique cultural and geographic attributes.

GOAL 3: A Model Local, Regional, and Global University
Transform the international profile of the University of Hawaii system as a distinguished resource in Hawaiian and Asian-Pacific affairs, positioning it as one of the world’s foremost multicultural centers for global and indigenous studies.

Objective 1:
To establish the University of Hawaii and the state of Hawaii as the research, service, and training hub of Oceania, with bridges to the Asia-Pacific region, the Americas, and the rest of the world.

Objective 2:
To strengthen the crucial role that the University of Hawaii system performs for the indigenous people and general population of Hawaii by actively preserving and perpetuating Hawaiian culture, language, and values.

University of Hawaii System Strategic Outcomes and Performance Measures, 2008–2015
• To position the University of Hawaii as one of the world’s foremost indigenous-serving universities by supporting the access and success of Native Hawaiians.

• To address critical workforce shortages and prepare students (undergraduate, graduate, and professional) for effective engagement and leadership in a global environment.
Interwoven in the strategic directions are two key imperatives embraced within the UH mission: a commitment to being a foremost indigenous-serving institution and advancing sustainability.

**High Performance Mission-Driven System (HPMS)**

*HPMS Action Strategy 3:*

UH aspires to be the world’s foremost indigenous serving university and embraces its unique responsibilities to the indigenous people of Hawai‘i and to Hawai‘i’s indigenous language and culture. To fulfill this responsibility, the university ensures active support for the participation of Native Hawaiians and supports vigorous programs of study and support for the Hawaiian language, history and culture. In addition to the Native Hawaiian student success agenda within the Hawai‘i Graduation Initiative, the following tactics align with the thematic areas set forth in *Hawai‘i Papa O Ke Ao*, UH’s plan for a model indigenous serving university.

Tactics

- Advance the utilization and understanding of the Hawaiian language and culture throughout the UH System