

CHANCELLOR

OVERVIEW:

The Chancellor is a member of the President's senior executive team and is charged with providing the leadership, vision, and direction to a University of Hawai'i campus. The Chancellor reports directly to the President and is a member of the Council of Chancellors, which serves as a policy-making and coordinating body ensuring that the goals and missions of the University of Hawai'i are met.

Inherent in the leadership role of the Chancellor is the commitment and responsibility to ensure the advancement of the strategic plan of the University of Hawai'i as well as those of the campus. This includes assuring that the goals and missions of the campus are consistent with and aligned to support the overall University system. While the Chancellor is the chief executive of an individual campus, it is imperative that the overarching commitment be to the University of Hawai'i as a system and that the Chancellor clearly articulates the broader perspective and responsibility to faculty members and staff of the campus. As a member of the senior team, the Chancellor must judiciously balance the best interests of the individual campus with those of the other campuses, University system and community.

As the chief executive officer of a campus, the Chancellor provides the visionary leadership in developing, designing, facilitating and implementing campus plans, initiatives, policies and procedures to support and promote excellence across the system and the campus. The Chancellor is responsible for all administrative and academic matters of the campus, including budget planning and execution, human resources management, facilities management, long- and short-range academic and administrative planning, community outreach, fund-raising, and entrepreneurial activities. The Chancellor must ensure that the academic/instruction, research, and service responsibilities of faculty members and the duties and responsibilities of staff are performed at the highest level of achievement, which supports and enhances the education of students, contributes to the community, and supports the University of Hawai'i and the overall strategic missions. The scope of the responsibility for the Chancellor includes providing effective leadership, direction, and support in establishing, communicating, and achieving short- and long-term development goals and initiatives.

Equally important is the Chancellor's responsibility to foster the respect and support for cultural diversity and to commitment to the people of Hawai'i. The Chancellor must be knowledgeable, or become readily knowledgeable about the people of Hawai'i; actively promote and support cultural diversity and the unique and important cultural issues intertwined with the lives of the people of Hawai'i; and embrace the different cultures which invigorate and enhance the University of Hawai'i's unique character and location as a Pacific University. The Chancellor must embrace the mission of the University of Hawai'i and the cultural diversity of the University's constituencies and act responsibly to educate the people of Hawai'i and to contribute to the quality of life in Hawai'i.

MISSIONS AND RESPONSIBILITIES

In addition to the aforesated responsibilities, each Chancellor must ensure that the unique missions, goals and objectives of campus for which they are responsible are accomplished at the highest level of excellence and achievement. The unique missions and goals of the campuses must be recognized and appreciated, as each serves an important function as part of the State of Hawai'i's sole public institution of higher education. The range of responsibilities exercised by each Chancellor may include fostering innovative and pre-eminent research initiatives; directing graduate and undergraduate education; providing supportive and creative programs for at-risk students; promoting community and public services; developing and ensuring the delivery of educational services to students through the use of technology; etc.

Each Chancellor, within the purview of his/her responsibilities, must continue to coordinate the campus activities with those of the other campus Chancellors, to ensure the most effective delivery of education to the students, community and the State of Hawai'i. It is through a recognition that the individual campuses are part of a University of Hawai'i system working collaboratively that excellence can be achieved.

In accordance with the Board of Regents' action taken on January 17, 2003, this class is established effective January 1, 2003.



President, University of Hawai'i

March 10, 2003

Date