

## Affirming/Updating the UH System Strategic Plan

Strategic Plan Goals/Objectives		Action			
		Keep	Dump	Revise	Suggested Measure
<b>Goal 3</b>	<b>A Model Local, Regional, and Global University</b>			Pacific rim “Develop and maintain a model local, regional, and global university alliances” Improve educational attainment & economic opportunity; investing in relationships “A model local & regional and global university” Unaffordable economy = education; globalization vs. localization “Develop & maintain global, local, & regional alliances/partners.” From presentation, unlikely to have the fiscal & human resources to do all 3. Need to create more focused goal – meet needs of state employers / economy → need to serve local needs 1 <sup>st</sup> & foremost	What is a model? Expanding global alliances
Objective 1	To establish the UH and the state of Hawai'i as the research, service, and training hub of Oceania, with bridges to the Asia-Pacific region, Americas, and world.	√√√√		“...as the research, service, and education training hub of the Asia & Pacific Rim Oceania, with bridges to the Asia-Pacific region, Americas, and world.” Add education...research, service education, & training. “...with bridges to the Asia-Pacific region, Americas, and world.”	\$, # projects/skills Does it diversify the economy? Measure by # of graduates, amount of revenue earned.
Action 1	Identify and capitalize on strategic international markets for profit-generating programs based on existing partnerships and UH strengths and capacity.	√√√√			# programs/revenue produced/ research collaborations – degrees awarded Revenue produced # of programs, research collaborations, revenue produced, degrees awarded
Action 2	Encourage interaction between international students and students from local ethnic groups & continue support for the study of diverse cultures and languages.	√√√√			# of student exchanges, interfaces Future investment – future relations # of students study abroad; # of students in those areas

## Affirming/Updating the UH System Strategic Plan

Strategic Plan Goals/Objectives		Action			
		Keep	Dump	Revise	Suggested Measure
Action 3	Expand on- & off-campus intercultural & education abroad opportunities for students; facilitate networking & intercultural exchanges for visiting scholars, administrative staff, and students.	√√√		Fluff “...education abroad opportunities for students; facilitate networking & intercultural exchanges for visiting scholars, administrative staff, and students.” Focus on short term context	Focus on short-term contracts Future investments; recruitment of international students
Action 4	Develop administrative and financial support for international education, integrating teaching and research with international programs and partnerships.	√√√		Expand on “programs and partnerships”	Focus on research – exchanges with minimal costs
Action 5	Play an active leadership & participatory role in Oceania/Asia/Pacific-focused organizations.	√√√	√√	“Play an active leadership & participatory role in Oceania/Asia/Pacific-focused organizations.”	
Action 6	Increase/celebrate relationships with the East-West Center & strengthen mutually beneficial affiliations with highly regarded institutions, businesses, entrepreneurs in Asia-Pacific region.	√√√√		“Increase/celebrate relationships with the East-West Center...”	
Objective 2	To strengthen UH role in preserving & perpetuating Hawaiian culture, language, and values.	√√√	√		
Action 1	Serve as a resource to facilitate the equitable and peaceful reconciliation between the US government and the Hawaiian people.	√√	√√		
Action 2	Provide positive system-wide executive support in the development, implementation, and improvement of programs and services for Native Hawaiians; solicit consultation from Pūko’a, the system-wide council of Native Hawaiian faculty, staff, and students.	√√			Outcomes need to be related to workforce & economic self-sufficiency
Action 3	Increase representation of Native Hawaiians in all facets of UH efforts on affirmative action and equal employment opportunities in its educational mission and as an employer.	√√			
Action 4	Support full participation of Native Hawaiians in all matters of the University; such initiatives or programs may or may not be conducted exclusively for Hawaiians.	√√	√√√	Participation should...to tasks & roles	
Action 5	Promote the use of the Hawaiian language within the University system, as appropriate and consistent with the Hawai’i State Constitution.	√√	√		
Action 6	Increase funding & provide for the study, development, & research of the Hawaiian language, culture, & history within the UH, as consistent with the Hawai’i State Constitution.	√√	√√		
Action 7	Encourage Native Hawaiians to practice their language, culture, and traditions throughout the University system and provide Hawaiian environments and facilities for such activities.	√√√	√	Cultural diversity good	
Action 8	Employ outreach to address the needs of Native Hawaiians, the state of Hawai’i, and the world at large in the areas of Hawaiian language, culture, and history.	√√√		“...the needs of Native Hawaiians, the state of Hawai’i, and the world at large in the areas of Hawaiian language, culture, and history to improved educational attainment & economic opportunity Attainment & economic opportunity	Demographics & outcomes Improve educational attainment & economic opportunity for Native Hawaiians.