

STANDARD 4(a) AT-A-GLANCE

Creating an Organization Committed to Learning and Improvement

Strategic Thinking and Planning

4.1. The institution periodically engages its multiple constituencies in institutional reflection and planning processes which assess its strategic position; articulate priorities; examine the alignment of its purposes, core functions and resources; and define the future direction of the institution. The institution monitors the effectiveness of the implementation of its plans and revises them as appropriate.

- Manoa Strategic Planning Process: <http://www.uhm.hawaii.edu/vision/process.html>
- Manoa Strategic Plan: http://www.uhm.hawaii.edu/vision/DOD_12_05.pdf
- Academic Program Review Master Schedule: <http://www.hawaii.edu/ovcaa/copr.pdf>
- Guidelines for Academic Program Review Teams:
<http://www.hawaii.edu/ovcaa/prguid.pdf>
- Issue Paper on Improving Campus Decision Processes through Consultation, Chancellor Peter Englert, 9/30/02:
<http://www.hawaii.edu/admin/englert/consultation.pdf>

4.2. Planning processes at the institution define and, to the extent possible, align academic, personnel, fiscal, physical, and technological needs with the strategic objectives and priorities of the institution.

- Manoa Strategic Planning Process: <http://www.uhm.hawaii.edu/vision/process.html>
- Manoa Strategic Plan: http://www.uhm.hawaii.edu/vision/DOD_12_05.pdf
- Issue Paper on Improving Campus Decision Processes through Consultation, Chancellor Peter Englert, 9/30/02:
<http://www.hawaii.edu/admin/englert/consultation.pdf>

4.3. Planning processes are informed by appropriately defined and analyzed quantitative and qualitative data, and include consideration of evidence of educational effectiveness, including student learning.

- Manoa Strategic Planning Process: <http://www.uhm.hawaii.edu/vision/process.html>
- Academic Affairs Working Group Report:
http://www.uhm.hawaii.edu/vision/aawg_final.pdf
- Issue Paper on Improving Campus Decision Processes through Consultation, Chancellor Peter Englert, 9/30/02:
<http://www.hawaii.edu/admin/englert/consultation.pdf>