

BOR Retreat

March 18, 2022

Goals

- Have the time and space to step back from BOR routines and think longer term together.
- Explore critical ideas for a new long term vision and collective ambition.
- Generate ideas and potential pillars that will further springboard the next 5-year strategic plan.
- Identify potential ideas to amplify and accelerate BOR effectiveness.

Agenda

- Welcome & Public Comments
- UH Ten Years From Now - Foresight and Vision Exercise
- Discussions:
 - UH as an Indigenous Serving Institution
 - UH's Role in Addressing Inequity in Hawai'i
 - The Future of On-Line Education
 - Mission and Vision
 - Optimal Board Organization

Today's Protocols

- Think big, think long...
- Not in formal decision-making. First name basis for everyone.
- Everyone participates:
 - No filibusters.
 - No one speaks twice on a subject before others who haven't spoken once have had a chance.
- Greatest candor possible.
- Stay flexible. Some items may run longer, some shorter. Discussion timing and order can be adjusted as we move along.

Foresight & Vision – UH in 10 Years

Part-1

- Images – of what your successors will show WASC in 2032.
- What you submitted.
- Additional images?

Part-2

- Critical themes that emerged from the homework.
- What it suggests for more specific strategic goals and objectives

Taglines as Short Visions

Examples from Elsewhere

- Dupont: *“The miracles of science”*
- World Bank *“End World Hunger in our time.”*
- UNICEF: *“A mind is a terrible thing to waste.”*
- Fed Ex: *“Overnight, absolutely, all the time.”*
- U of Oregon: *“Minds move mountains.”*

What potential “tagline” might capture the UH’s vision?

UH as an Indigenous Serving Institution

- What constitutes “success”?
- What ideas should be charted up for future consideration?
- What can be set in motion sooner rather than later?

UH's Role in Addressing Inequity in Hawai'i

- What is underway now at UH system-wide that you are proud of?
- Beyond campus footprints, what broader obligations does UH have, if any?
- How should obligations be exercised? What should you do about them as a system during your tenure?
- What does UH need to communicate to the whole community?
- What ideas should be charted up for future consideration?

The Future of Online Education

- How do you think the pandemic changed the UH landscape of online education?
- What might online education look like moving forward?
- What ideas should be charted up for future consideration?

Mission and Vision

- Are the Vision and Mission still responsive to Today's World?
- What's missing?
- What needs to be amplified or accelerated?
- What specific ideas should be charted up for future consideration?

Optimal Board Organization

- What would it look and function like?
- How do we improve the committee structure?
- How can we improve board meetings and agendas?
- What ideas should be charted up for future consideration?