MEMORANDUM

TO: UNIVERSITY EXECUTIVE COUNCIL
    Senior Vice President/Exec. Vice Chancellor Dean Smith
    Senior Vice President/Chancellor Rose Tseng
    Senior Vice President/Chancellor Joyce Tsunoda
    Senior Vice President/Dean of Graduate Division Alan Teramura
    Senior Vice President/University General Counsel Walter Kiritsumi
    Senior Vice President Eugene Imai
    Vice President Dora Ching
    Vice President Colleen Sathre
    Chancellor William Pearman
    Special Advisor Harold Masumoto
    UHF President Patrick McFadden
    Executive Director Joanne Clark
    Director Rodney Sakaguchi
    Vice Chancellor Mike Unebasami
    Assistant Jim Manke
    Executive Assistant Judith K. Inazu

FROM: Kenneth P. Mortimer
    President, University of Hawai'i and
    Chancellor, University of Hawai'i at Mānoa

SUBJECT: Revised Executive Policy on Sexual Harassment

Attached for your information is the revised Executive Policy E1.203, Policy on Sexual Harassment and Related Conduct, which replaces the July 1991 policy.

The revised policy was prepared by a systemwide committee of students, faculty, staff, and administrators. The committee's draft policy was circulated for review and comment by campus administrators, undergraduate and graduate student organizations, faculty senates, unions, the UH Commission on the Status of Women, and the Office of the General Counsel. The committee considered every comment received and made
substantive changes in the original draft. They successfully accomplished their mission of updating the policy to reflect recent court decisions in language that is clear and easy for everyone in the system to understand.

The committee developed a clearer definition of sexual harassment, new language on academic freedom, specific examples of remedies and corrective measures, a more detailed explanation of the prohibition against retaliation, and new reporting requirements to inform the University community of complaint outcomes and prevention efforts. The revised policy also articulates the difference between consensual relationships and sexual harassment and the steps that faculty and supervisors should take to avoid favoritism or abuse of authority.

Campuses should circulate Executive Policy E1.203 to all departments and ensure that all new employees receive a copy, as noted on the OHR “New Hire Checklist” (http://www.hawaii.edu/ohr/doc/forms/).

In closing I would like to thank committee Chair, Ms. Adrienne Valdez, and all of the committee members for contributing their time, effort, and thoughtful research to produce an excellent document.

Attachment

c: BOR Secretary David Iha
   Director Mie Watanabe
   Adrienne Valdez
   Mary Perreira
   Susan Shirachi-Gonsalves
This policy reflects the University of Hawai‘i’s systemwide commitment to eliminate sexual harassment. Sexual harassment is a form of sex discrimination. It is the policy of the University of Hawai‘i that harassment based on sex is prohibited and will not be tolerated in any part of the University’s programs, activities, or employment. Acts of sexual harassment undermine the trust and mutual respect essential to the mission and function of the academy.

State and federal laws protect University of Hawai‘i employees, students, and applicants for employment or admission against discrimination. Sexual harassment constitutes illegal discrimination under Title IX of the Education Amendments of 1972, Title VII of the Civil Rights Act of 1964, as amended, and the Hawai‘i State Fair Employment Practices Act, Chapter 378 HRS, as amended.

Furthermore, Section 1-5, Policy on Nondiscrimination and Affirmative Action, of the Board of Regents’ Bylaws and Policies provides the administrative basis for complying with applicable federal and state statutes, rules, regulations, city and county ordinances, and provisions in the collective bargaining agreements governing nondiscrimination. Board Policy is implemented through Executive Policy E1.202, Nondiscrimination and Affirmative Action, and this Executive Policy on sexual harassment.

In addition, sexual assault or any forcible physical sexual behavior is prohibited by each campus’ sexual assault policy and may also be prosecuted as a criminal offense.

The purpose of Executive Policy E1.203 is to define the elements of sexual harassment, establish general guidelines for developing complaint procedures, and discuss the difference between sexual harassment and consensual relationships.
Chancellors and Vice Presidents may establish specific procedures for handling complaints of discriminatory harassment, including sexual harassment; or they may use the existing discrimination complaint procedures contained in UH Systemwide Administrative Procedure A9.920. Chancellors and Vice Presidents are charged with the responsibility and authority to implement Executive Policy E1.203.

III. DEFINITIONS AND EXAMPLES

Sexual harassment can take many forms. Although sexual harassment often involves an abuse of authority or power, it can also occur between peers. For example, it can occur between students or coworkers. It is also possible for a student to harass a faculty member or employee. In addition, sexual harassment can involve persons of the same or opposite sex, and both men and women can be targets and/or perpetrators of sexual harassment.

There are two kinds of sexual harassment: *quid pro quo* and hostile environment.

A. *Quid pro quo* sexual harassment is defined as sexual advances, requests for sexual favors, and/or verbal or physical conduct of a sexual nature when submission to such conduct is either explicitly or implicitly

1. a condition for advancement;
2. a factor in performance evaluation;
3. a condition for participation in University activities; or
4. a condition for receiving any other benefit given by the University.

*Quid pro quo* sexual harassment involves abuse of authority. Some examples include

1. implied or direct promises of academic or work benefits, such as high grades, promotions, or letters of recommendation, in return for sexual favors;
2. implied or direct threats of adverse decisions or evaluations, such as low grades, negative evaluations, or failure to hire or promote, should conduct of a sexual nature be rejected;
3. adverse decisions or evaluations, such as negative evaluations, failure to hire or promote, low grades, or negative references, because conduct of a sexual nature has been rejected.

B. *Hostile environment* sexual harassment is defined as sexual advances, requests for sexual favors, and/or verbal or physical conduct of a sexual nature, when such conduct is unwelcome to the person to whom it is directed or to others directly aware of it, and when such conduct is
1. intimidating, threatening or offensive; and
2. sufficiently severe, persistent, and pervasive enough to interfere with an employee's work environment or student's education.

The conduct must be both objectively and subjectively perceived as offensive. That is, the reporting party must view the conduct as offensive, and a reasonable person with the same fundamental characteristics as the reporting party (e.g., age, race, gender) must also view the conduct as offensive.

Examples of behaviors that could constitute hostile environment sexual harassment include but are not limited to

- unnecessary and unwanted touching, patting, hugging, or brushing against a person’s clothing or body;
- remarks of a sexual nature about a person’s clothing or body;
- remarks about sexual activity or speculations about previous sexual experience;
- pressure for sexual activity, an element of which may be nonverbal conduct, such as repeated and unwanted staring or sexually suggestive gestures;
- display or distribution of sexually offensive literature, images, cartoons, or other audio-visual materials; or
- gratuitous introduction into instruction, discussion, or conversation of material of a sexual nature, such as sexually explicit anecdotes, questions, or jokes.

This policy shall not limit the scholarly, educational, and/or artistic content of any written, oral, or other kind of presentation or inquiry that falls within justifiable academic standards covering course content and pedagogy. The University of Hawai’i is committed to academic freedom for all members of the academic community. Accordingly, academic freedom will be liberally construed but will not be used as a pretext for violation of this policy. When appropriate, faculty are advised to inform students that content and teaching strategies properly employed in higher education may be controversial and/or discomforting to some individuals.

IV. POLICY ON RETALIATION

The University of Hawai’i System prohibits and will not tolerate retaliation, which is defined as adverse treatment or hostile action, against any individual who has engaged in any of the following activities

- reported sexual harassment;
sought advice or assistance about sexual harassment; 
participated in any manner in a sexual harassment complaint resolution process 
under this administrative procedure; or 
opposed sexual harassment in any manner because the individual participated in 
the protected activity.

Adverse treatment or hostile action may include, for example, unfair evaluation, 
unfair assignment, direct or implied threats, coercion, or encouragement of others to 
retaliate.

Retaliation is a separate complaint and will be investigated accordingly.

The right of individuals to use lawful means to defend themselves against charges of 
sexual harassment is not abridged by this policy. Such a right and the prohibition 
against retaliation are not mutually exclusive.

V. PROCEDURAL GUIDELINES ON SEXUAL HARASSMENT

Chancellors and Vice Presidents are directed to refer to the most current policy 
guidance on sexual or discriminatory harassment issued by the U. S. Equal 
Employment Opportunity Commission (EEOC) and the U.S. Department of 
Education, Office for Civil Rights (OCR). These policies can be obtained from the 
EEO/AA coordinators on each campus.

A. Program. To carry out the University’s commitment, Chancellors and Vice 
Presidents are hereby charged with the responsibility and authority to develop a 
program to implement this policy on sexual harassment. Preventive and 
corrective action shall include

1. development and implementation of educational programs to prevent 
   harassment;
2. wide dissemination of the University’s policy prohibiting sexual harassment, 
   including a documented receipt of a copy of the University’s policy against 
   sexual harassment by each new employee;
3. implementation of procedures for responding to complaints of sexual 
   harassment established by each Chancellor and approved by the University 
   Executive Council;
4. implementation of appropriate remedies; and
5. imposition of appropriate corrective actions.

B. Complaint Procedures. Complaint procedures must comply with the principles of 
due process. The procedures shall also comply with the guidelines in UH 
Systemwide Administrative Procedure A9.920, Discrimination Complaint
Procedures for Employees, Students, and Applicants for Employment or Admission. These guidelines include, but are not limited to, the following requirements:

1. appointment of complaint intake officers for each campus whose names, phone numbers, and office locations are well-publicized;
2. informal as well as formal procedures;
3. appointment of impartial investigators;
4. description of each step in the process;
5. time frames for processing complaints and rendering decisions;
6. notification of findings to both parties;
7. specification of administrators who have authority and responsibility to effect remedies and disciplinary actions;
8. an appeals process;
9. provisions for confidentiality and appropriate disclosure; and
10. the statement of non-retaliation policy in Section IV.

C. Remedies. The University of Hawai‘i strives for an environment in which the dignity of all members of the institutional community is respected. Therefore, the University will implement remedies for persons whose rights have been violated by sexual harassment.

Remedies shall be reasonably devised to correct the harmful effects caused by sexual harassment. Remedies for employees may include, for example, letters of apology, back pay, and reinstatement. Remedies for students may include, for example, letters of apology, review of grades, and tuition refunds.

D. Corrective Actions. For students and excluded employees, the University will impose disciplinary actions against any individual found to have violated this policy. Disciplinary actions shall be reasonably calculated to

1. be commensurate with the seriousness of the offense;
2. stop the harassment;
3. ensure the harassment will not recur; and
4. assure a workplace and educational environment free from sexual harassment.

For included employees, the responsible administrator will follow the collective bargaining agreement provisions related to disciplinary actions.

To maintain consistency, Chancellors and Vice Presidents will consult with the systemwide Office of Human Resources prior to imposing employee disciplinary actions. Disciplinary actions against students should be consistent with each institution’s student conduct code.
E. Monitoring. In accordance with UH Systemwide Administrative Procedure A9.910, Reporting Procedure for Employment Discrimination Complaints, each Chancellor or designee shall submit an annual summary report of sexual harassment complaints to the Office of the President. In addition, the Office of the President may periodically request reports from or conduct audits of the efforts of Chancellors and Vice Presidents to prevent and correct sexual harassment.

Annual reports, with personally identifying references removed, shall be widely distributed to all members of the University community by the Office of the President. These reports shall describe the facts and disposition of all cases investigated and any remedies and disciplinary actions applied.

VI. CONSENSUAL RELATIONSHIPS

Consensual relationships, by definition, do not constitute sexual harassment. However, such relationships can and have led to charges of sexual harassment. Furthermore, romantic and/or sexual relationships, that appear to be consensual and might be appropriate in other circumstances, are inappropriate when they occur between teachers or other employees of the University and individuals they teach, evaluate, or supervise.

Consensual relationships are never within the course and scope of an employee’s employment.

Even when both parties to a consensual relationship appear to have consented, a power differential can raise serious concerns about the validity of the consent. Furthermore, these relationships can undermine trust and create an appearance of favoritism and unfair treatment of others.

In the event of charges of sexual harassment based on a consensual relationship between teachers or other employees of the University and individuals they teach, evaluate, or supervise, the validity of consent may be called into question.

A faculty member or other employee of the University who enters or has entered into a romantic and/or sexual relationship with a subordinate (or with someone who is likely to become a subordinate) should make arrangements with a supervisor that will ensure all present and future instructional, supervisory, and evaluative obligations will be competently and objectively handled by someone else. The reasons for making alternative arrangements do not need to be disclosed.
A person who ends a consensual relationship should notify a University official of unwelcome conduct of a sexual nature as soon as possible, using the complaint procedure. To assist the University in taking immediate corrective and remedial action, the University must be notified.

VII. NOTIFICATION OF POLICY VIOLATIONS

All University administrators are required, and other members of the University community are strongly encouraged, by this policy, to notify the appropriate Chancellor, EEO/AA officer, or designated sexual harassment contact person when they are notified of or otherwise become aware of conduct that may constitute sexual harassment.